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**FREMONT COUNTY**  
**Department of Human Services**  
172 Justice Center Road  
Canon City, Colorado 81212

COUNTY BOARD  
Tim Payne Dist. 1  
Debbie Bell Dist. 2  
Dwayne McFall Dist. 3

**FREMONT COUNTY BOARD OF SOCIAL SERVICES MEETING**  
to be held at the  
**FREMONT COUNTY ADMINISTRATION BUILDING**  
615 Macon, Conference Room # 208  
Canon City, CO 81212  
**March 28, 2017 2:00 p.m.**

- I. Roll Call
- II. Approval of Minutes of February 28, 2017
- III. Approval of the Agenda
- IV. Consent Agenda
  - A. Warrant Log & EBT Transaction Log Listings
  - B. Canceled Warrants, Current & Prior Period
  - C. Monthly Expense
  - D. Accounts Receivable Write-Offs
- V. Approval of Financial & Caseload Reports
- VI. Director's Report
- VII. Old Business
  - A. County-DHS Attorney Update
- VIII. New Business
  - A. Request for Hospital Provider Fee Enterprise
  - B.
  - C.

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February 28, 2017  
2017 MEETING # 2

The Fremont County Board of Social Services (BOSS) met in Regular Session on Tuesday, February 28, 2017, in Conference Room 208 at the Fremont County Administration Building, 615 Macon, Canon City, Colorado. Chairman Payne called the meeting to order at 2:20 p.m. Those present included:

Tim Payne	Chairman	Present
Dwayne McFall	Chairman Pro Tem	Present
Debbie Bell	Treasurer	Present

Also present: Brenda Jackson, Fremont County Attorney, Sunny Bryant, Fremont County Manager, Steve Clifton, Director, Rocco Meconi, Department of Human Services (DHS) Attorney, Wanda Embrey-Goss, DHS Assistance Payments Administrator, Kimberley Grondahl, DHS and Linda Smith, DHS.

**MINUTES:** Board Member McFall moved, duly seconded by Board Member Bell to accept the minutes of the January 31, 2017 meeting as presented. Upon vote: Board Member McFall, aye; Board Member Bell, aye; Board Member Payne, aye. The motion carried.

**AGENDA:** Board Member Bell moved, duly seconded by Board Member McFall, to approve the agenda for the February 28, 2017 meeting with no additions or deletions. Upon vote: Board Member Bell, aye; Board Member McFall, aye; Board Member Payne, aye. The motion carried.

**CONSENT AGENDA:** Board Member McFall moved, duly seconded by Board Member Bell, to approve the Consent Agenda:

1. Warrant Log and Electronic Benefit Transaction Listings
2. Canceled Warrants, Current and Prior Period
3. Monthly Expense
4. Account Receivable Write-off

Upon vote: Board Member McFall, aye; Board Member Bell, aye; Board Member Payne, aye. The motion carried.

**FINANCIAL/CASELOAD REPORT:** Following review and discussion of the financial reports, including December 31, 2016 Cash Reconciliation and 2016 Closing Financial Statement, Board Member Bell moved, duly seconded by Board Member McFall, to accept the January financial and caseload reports. Upon vote: Board Member Bell, aye; Board Member McFall, aye; Board Member Payne, aye. The motion carried.

**DIRECTOR'S REPORT:** Steve Clifton provided a written report for the Board detailing his monthly activities, as well as responded to questions. Items discussed included:

- Delegation of BOSS Secretary to Linda Smith
- Update on meeting with Brandon Miller, Southern Peaks Regional Treatment Center, Steve assisting to coordinate a community meeting, their participation in Balloon Festival, status of restraints and facility census
- Update on meeting with GoodNeighbor, LLC, Ventzi Guentchev and status and strength of program and providers

Rocco Meconi stated new DHS Attorney, Travis Carr is doing well, eager to learn, and a quick learner.

Board Member Bell moved, duly seconded by Board Member McFall, to accept the February Director's report. Upon vote: Board Member Bell, aye; Board Member McFall, aye; Board Member Payne, aye. The motion carried.

The meeting adjourned at 2:30 p.m.



Chairman, Fremont County Board of Social Services

03/28/2017

Date



Secretary

03/28/2017

Date

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**Department of Human Services**  
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Cañon City, Colorado 81212

COUNTY BOARD  
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**NET EXPENSES AND AUTHORIZATIONS**

**February**

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Administration	151,066.62	
Old Age Pension	59,519.85	
Temporary Aid to Needy Families	97,077.97	
Aid to the Needy Disabled	28,735.43	
Child Care	45,343.05	
LEAP Basic	288,433.39	
LEAP CIP	0.00	
Foster Care Placements	165,036.54	
Food Assistance	797,657.00	
Medicaid Transportation	6,377.25	
General Assistance	0.00	
Core Services/Family Preservation	24,143.55	
Employment First - Warrants	0.00	
Employment First - EBT	0.00	
Medical Exams	0.00	
Workfare Incentives	0.00	
Alive/E Program	126.90	
<b>Total Expenses</b>		<b>\$ 1,663,517.55</b>

sent to Finance Office 3/10/2017

PERCENT FOR MONTH: 16.66

FEBRUARY 2017

EXPENSES

	BUDGET	NET MONTHLY EXPENSE	YEAR TO DATE EXPENSE	% OF BUDGET SPENT	EARNED REVENUE	YEAR TO DATE EARNED REVENUE	COUNTY SHARE OF EXPENSE	COUNTY BUDGET	% OF CTY BUDGET SPENT	Begin Year CASELOAD	THIS MONTH CASELOAD	CHANGE FROM PRIOR MO	AVERAGE MONTHLY CASELOAD
Regular Administration	1,448,658.00	108,446.79	108,446.79	7.49%	89,137.17	89,137.17	19,309.62	190,773.00	10.12%				
Program Administrations	5,779,992.00	411,846.47	411,846.47	7.13%	347,111.99	347,111.99	64,734.48	666,462.00	9.71%				
<b>Total Administration</b>	<b>7,228,650.00</b>	<b>520,293.26</b>	<b>520,293.26</b>	<b>7.20%</b>	<b>436,249.16</b>	<b>436,249.16</b>	<b>84,044.10</b>	<b>857,235.00</b>	<b>9.80%</b>				
<b>PROGRAMS:</b>													
Aid to the Blind	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%	0	0	0	0
Aid to the Needy Disabled	65,000.00	5,966.39	5,966.39	9.18%	0.00	0.00	5,966.39	65,000.00	9.18%	159	158	-1	159
Chafee (ALIVE(E) Program	9,000.00	126.90	126.90	1.41%	126.90	126.90	0.00	0.00	0.00%	103	103	0	103
Child Care	85,529.00	7,227.42	7,227.42	8.45%	0.00	0.00	7,227.42	85,529.00	8.45%	185	178	-7	182
Child Welfare Foster Care Program	414,522.00	32,842.31	32,842.31	7.92%	0.00	0.00	32,842.31	414,522.00	7.92%	155	153	-2	154
Core Services	9,000.00	876.75	876.75	9.74%	876.75	876.75	0.00	0.00	0.00%				
Employment First Program	0.00	(155.26)	(155.26)	0.00%	0.00	0.00	(155.26)	0.00	0.00%				
General Assistance	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
Low Income Energy Assistance Program	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%	73	73	0	73
Medicaid Transportation	90,000.00	6,332.48	6,332.48	7.04%	6,332.48	6,332.48	0.00	0.00	0.00%	266	264	-2	265
Old Age Pension	1,300.00	94.40	94.40	7.26%	0.00	0.00	94.40	1,300.00	7.26%				
State Sponsored Meetings	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%	265	275	10	270
Temporary Assistance to Needy Families	433,981.00	14,308.17	14,308.17	3.30%	0.00	0.00	14,308.17	433,981.00	3.30%				
Misc. Programs & Expense	837,212.00	45,867.61	45,867.61	5.48%	49,732.43	49,732.43	(3,864.82)	835.00	-462.85%				
Contingency	0.00	0.00	0.00	0.00%	20,017.55	20,017.55	(20,017.55)	(190,000.00)	10.54%				
<b>TOTAL:</b>	<b>9,174,194.00</b>	<b>633,780.43</b>	<b>633,780.43</b>	<b>6.91%</b>	<b>513,335.27</b>	<b>513,335.27</b>	<b>120,445.16</b>	<b>1,668,402.00</b>	<b>7.22%</b>	<b>3352</b>	<b>3310</b>	<b>Designated Fund balance = 81,886.00</b>	<b>338,362.00</b>
<b>FOOD STAMPS</b>	0.00	794,730.00	1,608,415.00		794,730.00	794,730.00	813,685.00	0.00		5	5	Other Local Rev = 80,000.00	80,000.00
<b>TOTAL:</b>	<b>9,174,194.00</b>	<b>1,428,510.43</b>	<b>2,242,195.43</b>		<b>1,308,065.27</b>	<b>1,308,065.27</b>	<b>934,130.16</b>	<b>1,668,402.00</b>		<b>5</b>	<b>5</b>	<b>Other fin sources = 1,168,154.00</b>	<b>1,168,154.00</b>
<b>COUNTY SHARE RECEIVED</b>	<b>RECEIVED IN MONTH</b>	<b>RECEIVED YTD</b>	<b>COUNTY BUDGET</b>	<b>PERCENT RECEIVED</b>	<b>Total State Diversion Payments for Month</b>								
Current Property Tax	354,572.84	354,572.84	1,168,154.00	30.35%	<b>Total County Diversion Payments for Month</b>								
Other Local Tax	14,931.67	14,931.67	170,592.00	8.75%									
Countywide Cost Allocation	0.00	0.00	167,770.00	0.00%									
Other City Rev., Holdim Rebate	0.00	0.00	0.00	0.00%									
Other Rev., Misc.-incl. TANF Work Partic.	0.00	0.00	0.00	0.00%									
Prior Year Revenue	0.00	0.00	0.00	0.00%									
County Contingency	20,017.55	20,017.55	0.00	0.00%									
Other Fin., Rtn of Cnty Share (TANF)	5,136.83	5,136.83	80,000.00	6.42%									
<b>TOTAL COUNTY REVENUES RECEIVED</b>	<b>394,658.89</b>	<b>394,658.89</b>	<b>1,586,516.00</b>	<b>24.88%</b>									
			<b>1,586,516.00</b>										
			<b>81,886.00</b>										
			<b>1,668,402.00</b>										

EXPENSES	FEBRUARY 2017	BUDGET	PERCENT FOR MONTH: 16.66				YEAR TO DATE EARNED REVENUE	COUNTY SHARE OF EXPENSE	COUNTY BUDGET	% OF CTY BUDGET SPENT	Begin Year CASELOAD	THIS MONTH CASELOAD	CHANGE FROM PRIOR MO	AVERAGE MONTHLY CASELOAD
			NET MONTHLY EXPENSE	YEAR TO DATE EXPENSE	% OF BUDGET SPENT	EARNED REVENUE								
<b>REGULAR ADMINISTRATION</b>														
<b>PERSONAL SERVICES:</b>														
Salaries	1,470,798.00	108,626.04	108,626.04	7.39%										
Social Security	112,516.00	7,951.87	7,951.87	7.07%										
Retirement	44,124.00	2,968.30	2,968.30	6.73%										
Health & Life Insurance	233,931.00	18,139.14	18,139.14	7.75%										
Unemployment	4,412.00	325.86	325.86	7.39%										
Worker's Comp.	10,974.00	0.00	0.00	0.00%										
ADP Contract	3,000.00	0.00	0.00	0.00%										
Attorney	6,200.00	614.10	614.10	9.90%										
Psychological Exams	0.00	0.00	0.00	0.00%										
Travel, Meals, Registration	8,500.00	333.77	333.77	3.93%										
Indirect Cost Removal	(650,847.00)	(42,619.83)	(42,619.83)	6.55%		80,096.82	16,242.43	163,720.00	9.92%					
<b>TOTAL PERSONAL SERVICES</b>	<b>1,243,608.00</b>	<b>96,339.25</b>	<b>96,339.25</b>	<b>7.75%</b>		<b>80,096.82</b>	<b>16,242.43</b>	<b>163,720.00</b>	<b>9.92%</b>					
<b>OPERATING:</b>														
Advertising	500.00	0.00	0.00	0.00%										
Books/Subscriptions	1,500.00	171.00	171.00	11.40%										
Cost Allocation	8,000.00	0.00	0.00	0.00%										
Dues/Memberships	2,500.00	0.00	0.00	0.00%										
EBT Costs	16,800.00	807.11	807.11	4.80%										
Emp. Maintenance	7,500.00	345.00	345.00	4.60%										
Equip. Rental	23,112.00	635.51	635.51	2.75%										
Equip. Supplies/Expense	8,838.00	644.70	644.70	7.29%										
Photography	32,400.00	3,739.16	3,739.16	11.54%										
Postage	6,500.00	0.00	0.00	0.00%										
Printing & Forms	300.00	349.14	349.14	5.37%										
Telephone	13,500.00	908.85	908.85	6.73%										
Expert Witness & Fingerprinting	0.00	79.00	79.00	0.00%										
Interpreter	0.00	0.00	0.00	0.00%										
Capital Outlay, Equipment	0.00	0.00	0.00	0.00%										
Sub-Total Operating:	121,450.00	7,679.47	7,679.47	6.32%		5,497.89	2,181.58	12,005.00	18.17%					
<b>BUILDING:</b>														
Space/Utilities	0.00	0.00	0.00	0.00%										
Building Repair	0.00	0.00	0.00	0.00%										
Custodial Services	0.00	0.00	0.00	0.00%										
Maintenance, Building	3,600.00	0.00	0.00	0.00%										
Maintenance, Grounds	0.00	0.00	0.00	0.00%										
Utilities	80,000.00	4,428.07	4,428.07	5.54%										
Sub-Total Building:	83,600.00	4,428.07	4,428.07	5.30%		3,542.46	885.61	15,048.00	5.89%					
TOTAL OPERATING	205,050.00	12,107.54	12,107.54	5.90%		9,040.35	3,067.19	27,053.00	11.34%					
TOTAL REGULAR ADMIN.	1,448,658.00	108,446.79	108,446.79	7.49%		89,137.17	19,309.62	190,773.00	10.12%					

EXPENSES	FEBRUARY 2017	BUDGET	PERCENT FOR MONTH: 16.66			YEAR TO DATE EXPENSE	NET MONTHLY EXPENSE	YEAR TO DATE EXPENSE	% OF BUDGET SPENT	EARNED REVENUE	YEAR TO DATE REVENUE	COUNTY SHARE OF EXPENSE	COUNTY BUDGET	% OF CITY BUDGET SPENT	Begin Year CASELOAD	THIS MONTH CASELOAD	CHANGE FROM PRIOR MO	AVERAGE MONTHLY CASELOAD
			YEAR TO DATE EXPENSE	NET MONTHLY EXPENSE	YEAR TO DATE EXPENSE													
<b>PROGRAM ADMINISTRATIONS</b>																		
<b>Adult Protective Services Admin</b>																		
Salaries	137,243.00		7,576.93	5.52%	7,576.93		7,576.93	5.52%										
Attorney	8,500.00		2,652.40	31.20%	2,652.40		2,652.40	31.20%										
Social Security	10,499.00		572.03	5.45%	572.03		572.03	5.45%										
Retirement	4,117.00		224.88	5.46%	224.88		224.88	5.46%										
Health & Life Insurance	25,821.00		704.08	2.73%	704.08		704.08	2.73%										
Unemployment	412.00		22.72	5.51%	22.72		22.72	5.51%										
Worker's Comp	1,707.00		0.00	0.00%	0.00		0.00	0.00%										
Travel	6,700.00		421.35	6.29%	421.35		421.35	6.29%										
Space/Utilities	800.00		0.00	0.00%	0.00		0.00	0.00%										
Operating	3,500.00		141.90	4.05%	141.90		141.90	4.05%										
Client Service Funds	13,000.00		0.00	0.00%	0.00		0.00	0.00%										
Indirect Costs	34,104.00		2,275.68	6.67%	2,275.68		2,275.68	6.67%										
Total APS Admin.	246,403.00		14,591.97	5.92%	14,591.97		14,591.97	5.92%	11,673.56	11,673.56	2,918.41	49,281.00	5.92%					
<b>CHAFEE (Alive/E) Administration</b>																		
Salaries	52,380.00		4,458.50	8.51%	4,458.50		4,458.50	8.51%										
Attorney	0.00		0.00	0.00%	0.00		0.00	0.00%										
Social Security	4,007.00		309.04	7.71%	309.04		309.04	7.71%										
Retirement	1,554.00		133.76	8.61%	133.76		133.76	8.61%										
Health & Life Insurance	9,581.00		806.38	8.42%	806.38		806.38	8.42%										
Unemployment	155.00		13.37	8.63%	13.37		13.37	8.63%										
Worker's Comp	1,036.00		0.00	0.00%	0.00		0.00	0.00%										
Travel	3,000.00		96.14	3.20%	96.14		96.14	3.20%										
Space/Utilities	350.00		0.00	0.00%	0.00		0.00	0.00%										
Operating	1,000.00		12.03	1.20%	12.03		12.03	1.20%										
Contract Services	0.00		0.00	0.00%	0.00		0.00	0.00%										
Indirect Costs	0.00		0.00	0.00%	0.00		0.00	0.00%										
Total Chafee Admin.	73,063.00		5,829.22	7.98%	5,829.22		5,829.22	7.98%	5,829.22	5,829.22	0.00	0.00	0.00%					
<b>Child Care Administration</b>																		
Salaries	47,831.00		2,900.96	6.07%	2,900.96		2,900.96	6.07%										
Attorney	0.00		0.00	0.00%	0.00		0.00	0.00%										
Social Security	3,659.00		187.75	5.13%	187.75		187.75	5.13%										
Retirement	1,435.00		87.03	6.06%	87.03		87.03	6.06%										
Health & Life Insurance	9,771.00		1,165.61	11.93%	1,165.61		1,165.61	11.93%										
Unemployment	144.00		8.71	6.05%	8.71		8.71	6.05%										
Worker's Comp	295.00		0.00	0.00%	0.00		0.00	0.00%										
Travel	250.00		0.00	0.00%	0.00		0.00	0.00%										
Space/Utilities	210.00		0.00	0.00%	0.00		0.00	0.00%										
Operating	2,300.00		78.04	3.39%	78.04		78.04	3.39%										
Contract Services	39,246.00		2,504.70	6.38%	2,504.70		2,504.70	6.38%										
Indirect Costs	0.00		0.00	0.00%	0.00		0.00	0.00%										
Total Child Care Admin.	105,141.00		6,932.80	6.59%	6,932.80		6,932.80	6.59%	6,932.80	6,932.80	0.00	0.00	0.00%					

PERCENT FOR MONTH: 16.66

EXPENSES	FEBRUARY 2017	NET MONTHLY EXPENSE	YEAR TO DATE EXPENSE	% OF BUDGET SPENT	EARNED REVENUE	YEAR TO DATE EARNED REVENUE	COUNTY SHARE OF EXPENSE	COUNTY BUDGET	% OF CITY BUDGET SPENT	Begin Year CASELOAD	THIS MONTH CASELOAD	CHANGE FROM PRIOR MO	AVERAGE MONTHLY CASELOAD
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**Child Support Enforcement Admin.**

Salaries	395,476.00	30,829.78	30,829.78	7.80%									
Attorney	20,000.00	555.00	555.00	2.78%									
Social Security	30,254.00	2,215.85	2,215.85	7.32%									
Retirement	11,864.00	897.98	897.98	7.57%									
Health & Life Insurance	77,813.00	7,091.78	7,091.78	9.11%									
Unemployment	1,186.00	93.03	93.03	7.84%									
Worker's Comp	2,108.00	0.00	0.00	0.00%									
Travel	1,600.00	1.83	1.83	0.11%									
Space/Utilities	1,850.00	0.00	0.00	0.00%									
Operating	27,100.00	1,589.70	1,589.70	5.87%									
Blood Tests	3,500.00	228.00	228.00	6.51%									
Indirect Cost	0.00	0.00	0.00	0.00%									
<b>Total CSE and Incentives</b>	<b>572,751.00</b>	<b>43,502.95</b>	<b>43,502.95</b>	<b>7.60%</b>	<b>44,106.49</b>	<b>44,106.49</b>	<b>(603.54)</b>	<b>104,380.00</b>	<b>-0.58%</b>				

**Child Welfare 80/20 Admin.**

Salaries	761,776.00	48,518.90	48,518.90	6.37%									
Attorney	275,000.00	22,364.41	22,364.41	8.13%									
Social Security	58,276.00	3,535.87	3,535.87	6.07%									
Retirement	22,568.00	855.99	855.99	3.79%									
Health & Life Insurance	174,439.00	7,871.65	7,871.65	4.51%									
Unemployment	2,257.00	146.85	146.85	6.51%									
Worker's Comp	11,144.00	0.00	0.00	0.00%									
Travel	34,000.00	2,844.74	2,844.74	8.37%									
Space/Utilities	4,700.00	0.00	0.00	0.00%									
Operating	35,000.00	3,796.16	3,796.16	10.85%									
Contract Services	5,000.00	0.00	0.00	0.00%									
Indirect Costs	414,524.00	26,940.17	26,940.17	6.50%									
<b>HB 1414-Salaries</b>	<b>0.00</b>	<b>26,940.17</b>	<b>26,940.17</b>	<b>0.00%</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>359,737.00</b>	<b>13.99%</b>				
<b>IV-E Special Revenue</b>	<b>1,798,684.00</b>	<b>143,814.91</b>	<b>143,814.91</b>	<b>8.00%</b>	<b>93,499.76</b>	<b>93,499.76</b>	<b>50,315.15</b>	<b>50,315.15</b>	<b>13.99%</b>				
<b>Total Child Welfare 80/20</b>	<b>1,798,684.00</b>	<b>143,814.91</b>	<b>143,814.91</b>	<b>8.00%</b>	<b>93,499.76</b>	<b>93,499.76</b>	<b>50,315.15</b>	<b>359,737.00</b>	<b>13.99%</b>				

**Child Welfare 100% (ACLU) Admin.**

Salaries	505,558.00	19,960.87	19,960.87	3.95%									
Attorney	38,675.00	1,460.03	1,460.03	3.78%									
Social Security	14,942.00	523.53	523.53	3.50%									
Retirement	107,835.00	3,912.74	3,912.74	3.63%									
Health & Life Insurance	1,494.00	59.86	59.86	4.01%									
Unemployment	7,319.00	0.00	0.00	0.00%									
Worker's Comp	14,000.00	407.44	407.44	2.91%									
Travel	0.00	0.00	0.00	0.00%									
Space/Utilities	500.00	62.36	62.36	12.47%									
Operating	0.00	13,289.26	13,289.26	0.00%									
Contract Services	5,337.00	289.66	289.66	5.43%									
Indirect Costs													
<b>Total Child Welfare 100% (ACLU)</b>	<b>695,660.00</b>	<b>39,965.75</b>	<b>39,965.75</b>	<b>5.75%</b>	<b>39,965.75</b>	<b>39,965.75</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>				



PERCENT FOR MONTH: 16.66

EXPENSES	FEBRUARY 2017	NET MONTHLY EXPENSE	YEAR TO DATE EXPENSE	% OF BUDGET SPENT	EARNED REVENUE	YEAR TO DATE EARNED REVENUE	COUNTY SHARE OF EXPENSE	COUNTY BUDGET	% OF CTY BUDGET SPENT	Begin Year CASELOAD	THIS MONTH CASELOAD	CHANGE FROM PRIOR MO	AVERAGE MONTHLY CASELOAD
<b>Core Services Admin</b>													
Salaries	676,097.00	43,888.53	43,888.53	6.49%									
Attorney	0.00	0.00	0.00	0.00%									
Social Security	51,722.00	3,177.34	3,177.34	6.14%									
Retirement	19,971.00	1,153.34	1,153.34	5.78%									
Health & Life Insurance	122,809.00	8,194.86	8,194.86	6.67%									
Unemployment	1,997.00	131.69	131.69	6.59%									
Worker's Comp	10,853.00	0.00	0.00	0.00%									
Travel	17,000.00	1,804.15	1,804.15	10.61%									
Space/Utilities	0.00	0.00	0.00	0.00%									
Operating	12,000.00	692.89	692.89	5.77%									
Contract Services	17,000.00	0.00	0.00	0.00%									
Indirect Costs	0.00	0.00	0.00	0.00%									
<b>Total Core Services / FPP</b>	<b>929,449.00</b>	<b>59,042.80</b>	<b>59,042.80</b>	<b>6.35%</b>	<b>53,569.47</b>	<b>53,569.47</b>	<b>5,473.33</b>	<b>71,835.00</b>	<b>7.62%</b>				
<b>Employment First Admin.</b>													
Salaries	0.00	0.00	0.00	0.00%									
Attorney	0.00	0.00	0.00	0.00%									
Social Security	0.00	0.00	0.00	0.00%									
Retirement	0.00	0.00	0.00	0.00%									
Health & Life Insurance	0.00	0.00	0.00	0.00%									
Unemployment	0.00	0.00	0.00	0.00%									
Worker's Comp	0.00	0.00	0.00	0.00%									
Travel	0.00	0.00	0.00	0.00%									
Space/Utilities	0.00	0.00	0.00	0.00%									
Operating	0.00	0.00	0.00	0.00%									
Contract Services	0.00	0.00	0.00	0.00%									
Indirect Costs	0.00	0.00	0.00	0.00%									
<b>Total Employment First</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>				
<b>Food Assistance Fraud Administration</b>													
Salaries	32,838.00	2,262.37	2,262.37	6.89%									
Attorney	0.00	0.00	0.00	0.00%									
Social Security	2,512.00	168.51	168.51	6.71%									
Retirement	985.00	67.86	67.86	6.89%									
Health & Life Insurance	5,418.00	395.39	395.39	7.30%									
Unemployment	99.00	6.78	6.78	6.85%									
Worker's Comp	372.00	0.00	0.00	0.00%									
Travel	400.00	0.35	0.35	0.09%									
Space/Utilities	0.00	0.00	0.00	0.00%									
Operating	750.00	10.78	10.78	1.44%									
Contract Services	0.00	0.00	0.00	0.00%									
Indirect Costs	0.00	0.00	0.00	0.00%									
<b>Total Fraud</b>	<b>43,374.00</b>	<b>2,912.04</b>	<b>2,912.04</b>	<b>6.71%</b>	<b>2,329.63</b>	<b>2,329.63</b>	<b>582.41</b>	<b>8,675.00</b>	<b>6.71%</b>				

PERCENT FOR MONTH: 16.66

EXPENSES	FEBRUARY 2017	NET MONTHLY EXPENSE	YEAR TO DATE EXPENSE	% OF BUDGET SPENT	EARNED REVENUE	YEAR TO DATE EARNED REVENUE	COUNTY SHARE OF EXPENSE	COUNTY BUDGET	% OF CTY BUDGET SPENT	Begin Year CASELOAD	THIS MONTH CASELOAD	CHANGE FROM PRIOR MO	AVERAGE MONTHLY CASELOAD
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**HB-1451 Collaborative Mgmt**

Salaries	35,816.00	1,685.69	1,685.69	4.71%									
Attorney	0.00	0.00	0.00	0.00%									
Social Security	2,740.00	119.79	119.79	4.37%									
Retirement	1,074.00	50.57	50.57	4.71%									
Health & Life Insurance	11,116.00	523.26	523.26	4.71%									
Unemployment	107.00	5.06	5.06	4.73%									
Worker's Comp	716.00	0.00	0.00	0.00%									
Travel	1,200.00	26.00	26.00	2.17%									
Space/Utilities	0.00	0.00	0.00	0.00%									
Operating	2,665.00	0.50	0.50	0.02%									
Contract Services	3,000.00	3,721.18	3,721.18	124.04%									
Family Assistance & Mini Grants	26,000.00	464.95	464.95	1.79%									
<b>Total HB-1451 Collaborative Mgmt</b>	<b>84,434.00</b>	<b>6,597.00</b>	<b>6,597.00</b>	<b>7.81%</b>	<b>6,597.00</b>	<b>6,597.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>			

**LEAP Admin & Outreach**

Salaries	51,793.00	3,825.57	3,825.57	7.39%									
Attorney	0.00	0.00	0.00	0.00%									
Social Security	3,962.00	269.78	269.78	6.81%									
Retirement	1,554.00	9.06	9.06	0.58%									
Health & Life Insurance	363.00	1,316.49	1,316.49	362.67%									
Unemployment	155.00	11.48	11.48	7.41%									
Worker's Comp	584.00	0.00	0.00	0.00%									
Travel	500.00	0.00	0.00	0.00%									
Space/Utilities	556.00	0.00	0.00	0.00%									
Operating	4,500.00	369.57	369.57	8.21%									
Contract Services	0.00	0.00	0.00	0.00%									
Indirect Costs	5,727.00	351.11	351.11	6.13%									
<b>Total LEAP Admin. / Outreach</b>	<b>69,694.00</b>	<b>6,153.06</b>	<b>6,153.06</b>	<b>8.83%</b>	<b>6,153.06</b>	<b>6,153.06</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>			

**Options for Long Term Care Admin.**

Salaries	343,948.00	26,767.89	26,767.89	7.78%									
Attorney	0.00	0.00	0.00	0.00%									
Social Security	26,312.00	1,927.30	1,927.30	7.32%									
Retirement	10,318.00	803.02	803.02	7.78%									
Health & Life Insurance	81,590.00	6,083.51	6,083.51	7.46%									
Unemployment	1,032.00	80.30	80.30	7.78%									
Worker's Comp	5,209.00	0.00	0.00	0.00%									
Travel	6,800.00	509.75	509.75	7.50%									
Space/Utilities	1,425.00	0.00	0.00	0.00%									
Operating	11,000.00	729.25	729.25	6.63%									
Contract Services	0.00	0.00	0.00	0.00%									
Indirect Costs	0.00	0.00	0.00	0.00%									
<b>Total OLTCA Admin.</b>	<b>487,634.00</b>	<b>36,901.02</b>	<b>36,901.02</b>	<b>7.57%</b>	<b>36,901.02</b>	<b>36,901.02</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>			

	BUDGET	NET MONTHLY EXPENSE	YEAR TO DATE EXPENSE	% OF BUDGET SPENT	EARNED REVENUE	YEAR TO DATE EARNED REVENUE	COUNTY SHARE OF EXPENSE	COUNTY BUDGET	% OF CTY BUDGET SPENT	Begin Year CASELOAD	THIS MONTH CASELOAD	CHANGE FROM PRIOR MO	AVERAGE MONTHLY CASELOAD
<b>Parental Fees Administration</b>													
Salaries	21,731.00	0.00	0.00	0.00%									
Attorney	0.00	0.00	0.00	0.00%									
Social Security	1,662.00	0.00	0.00	0.00%									
Retirement	652.00	0.00	0.00	0.00%									
Health & Life Insurance	20.00	0.00	0.00	0.00%									
Unemployment	65.00	0.00	0.00	0.00%									
Worker's Comp	87.00	0.00	0.00	0.00%									
Travel	350.00	0.00	0.00	0.00%									
Space/Utilities	100.00	0.00	0.00	0.00%									
Operating	36,250.00	24.64	24.64	0.07%									
Grant Matches	30,786.00	848.47	848.47	2.76%									
Contract Services	0.00	185.00	185.00	0.00%									
CW Kwik Stop	0.00	0.00	0.00	0.00%									
<b>Total Parental Fees Admin.</b>	<b>91,703.00</b>	<b>1,058.11</b>	<b>1,058.11</b>	<b>1.15%</b>	<b>1058.11</b>	<b>1,058.11</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>				
<b>Promoting Safe &amp; Stable Families Grant</b>													
Salaries	30,808.00	716.77	716.77	2.33%									
Attorney	0.00	0.00	0.00	0.00%									
Social Security	2,357.00	31.59	31.59	1.34%									
Retirement	898.00	0.00	0.00	0.00%									
Health & Life Insurance	7,244.00	100.32	100.32	1.38%									
Unemployment	90.00	43.15	43.15	47.94%									
Worker's Comp	599.00	0.00	0.00	0.00%									
Travel	5,800.00	2.15	2.15	0.04%									
Space/Utilities	0.00	0.00	0.00	0.00%									
Operating	0.00	0.00	0.00	0.00%									
Contract Services	0.00	0.00	0.00	0.00%									
Indirect Costs	0.00	0.00	0.00	0.00%									
<b>Total PSSF Grant</b>	<b>47,796.00</b>	<b>893.98</b>	<b>893.98</b>	<b>1.87%</b>	<b>893.98</b>	<b>893.98</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>				
<b>TANF Administration</b>													
Salaries	251,955.00	23,160.79	23,160.79	9.19%									
Attorney	0.00	0.00	0.00	0.00%									
Social Security	19,274.00	1,663.33	1,663.33	8.63%									
Retirement	7,559.00	694.82	694.82	9.19%									
Health & Life Insurance	47,034.00	4,416.59	4,416.59	9.39%									
Unemployment	756.00	69.50	69.50	9.19%									
Worker's Comp	1,947.00	174.00	174.00	8.94%									
Travel	1,000.00	113.33	113.33	11.33%									
Space/Utilities	830.00	0.00	0.00	0.00%									
Operating	6,300.00	174.02	174.02	2.76%									
Contract Services	81,375.00	2,925.97	2,925.97	3.60%									
Indirect Costs	116,176.00	10,258.51	10,258.51	8.83%									
<b>Total TANF Admin.</b>	<b>534,206.00</b>	<b>43,650.86</b>	<b>43,650.86</b>	<b>8.17%</b>	<b>37,602.14</b>	<b>37,602.14</b>	<b>6,048.72</b>	<b>72,554.00</b>	<b>8.34%</b>				
<b>TOTAL PROGRAM ADMINISTRATIONS</b>													
	<b>5,779,992.00</b>	<b>411,846.47</b>	<b>411,846.47</b>	<b>7.13%</b>	<b>347,111.99</b>	<b>347,111.99</b>	<b>64,734.48</b>	<b>666,462.00</b>	<b>9.71%</b>				

PERCENT FOR MONTH: 16.66

FEBRUARY 2017

EXPENSES

	BUDGET	NET MONTHLY EXPENSE	YEAR TO DATE EXPENSE	% OF BUDGET SPENT	EARNED REVENUE	YEAR TO DATE EARNED REVENUE	COUNTY SHARE OF EXPENSE	COUNTY BUDGET	% OF CTY BUDGET SPENT	Begin Year CASELOAD	THIS MONTH CASELOAD	CHANGE FROM PRIOR MO	AVERAGE MONTHLY CASELOAD
<b>MISCELLANEOUS PROGRAMS AND EXPENSE</b>													
Medical Exams	500.00	0.00	0.00	0.00%	0.00	0.00	0.00	100.00	0.00%				
Case Services/Protective	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
Grant Exp.-Adoption/Retention	1,500.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
Grant Exp.-CCR Grant	134,022.00	9,381.81	9,381.81	7.00%	9,381.81	9,381.81	0.00	0.00	0.00%				
Grant Exp.-FIOG don	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
Grant Exp.-Casey	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
Grant Exp.-Child Welfare don	2,500.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
Grant Exp.-Child Welfare Hotline	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
Grant Exp.-EFF	124,515.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
Grant Exp.-Infant Toddler Quality	20,000.00	1,447.00	1,447.00	7.24%	1,447.00	1,447.00	0.00	0.00	0.00%				
Grant Exp.- IV-E Waiver	450,750.00	30,618.95	30,618.95	6.79%	30,618.95	30,618.95	0.00	0.00	0.00%				
Grant Exp.- Pathways	37,050.00	3,270.02	3,270.02	8.83%	3,270.02	3,270.02	0.00	0.00	0.00%				
Grant Exp.- Medicaid Trainer	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
Grant Exp.- Misc	7,575.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
IV-E First Year Expense	500.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
IV-E Savings	33,000.00	194.83	194.83	0.59%	194.83	194.83	0.00	0.00	0.00%				
Workfare Incentives	5,000.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
Reserved for use	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00	0.00%				
N/R Administration	12,500.00	190.00	190.00	1.52%	0.00	0.00	190.00	12,500.00	1.52%				
Training, A/P-C/S	500.00	0.00	0.00	0.00%	0.00	0.00	0.00	335.00	0.00%				
Training, Title XX	5,500.00	765.00	765.00	13.91%	612.00	612.00	153.00	1,100.00	13.91%				
TANF Burials	1,800.00	0.00	0.00	0.00%	0.00	0.00	0.00	1,800.00	0.00%				
Other, Spec. Needs, Fraud Inc.	0.00	0.00	0.00	0.00%	4,207.82	4,207.82	(4,207.82)	(15,000.00)	28.05%				
<b>Total Misc. Programs &amp; Expense</b>	<b>837,212.00</b>	<b>45,867.61</b>	<b>45,867.61</b>	<b>5.48%</b>	<b>49,732.43</b>	<b>49,732.43</b>	<b>(3,864.82)</b>	<b>835.00</b>	<b>-462.85%</b>				

Referral Date	Last Primary Worker	Referral Source	Type of Complaint	PRAN	Information & Referral
02/03/2017	Kelly, Rebekah	Law Enforcement	Neglect	Y	
02/07/2017	Kelly, Rebekah	Medical Staff	Neglect	FAR	
02/07/2017	Hansen-Davis, Becca	Medical Staff	Neglect	FAR	
02/07/2017	LoPresti, C.J.	School Staff	Neglect	FAR	
02/08/2017	Kelly, Rebekah	Law Enforcement	Neglect	Y	
02/10/2017	Hansen-Davis, Becca	Law Enforcement	Neglect	FAR	
02/10/2017	Hansen-Davis, Becca	Mental Health	Neglect	FAR	
02/10/2017	Schechter, Alexis	School Staff	Neglect	FAR	
02/12/2017	LoPresti, C.J.	Medical Staff	Neglect	FAR	
02/13/2017	LoPresti, C.J.	Mental Health	Neglect	FAR	
02/13/2017	Schechter, Alexis	Law Enforcement	Neglect	N	
02/13/2017	Kelly, Rebekah	Relative	Neglect	Y	
02/13/2017	Schechter, Alexis	Other State DHS	Sexual Abuse	N	
02/14/2017	Hansen-Davis, Becca	Mental Health	Physical Abuse	FAR	
02/14/2017	Kelly, Rebekah	Mental Health	Neglect	N	
02/14/2017	LoPresti, C.J.	Medical Staff	Neglect	FAR	
02/15/2017	LoPresti, C.J.	School Staff	Physical Abuse	N	
02/15/2017	Schechter, Alexis	Anonymous	Neglect	N	
02/15/2017	Hansen-Davis, Becca	School Staff	Youth in Conflict	N	
02/16/2017	Kelly, Rebekah	Relative	Neglect	FAR	
02/16/2017	Schechter, Alexis	Law Enforcement	Sexual Abuse	N	
02/17/2017	LoPresti, C.J.	School Staff	Neglect	N	
02/17/2017	Kelly, Rebekah	School Staff	Physical Abuse	N	
02/17/2017	Hansen-Davis, Becca	DHS Staff	Neglect	FAR	
02/19/2017	Schechter, Alexis	Relative	Sexual Abuse	N	
02/20/2017	LoPresti, C.J.	Relative	Neglect	FAR	
02/21/2017	Hansen-Davis, Becca	Neighbor/Friend	Neglect	FAR	
02/22/2017	Schechter, Alexis	School Staff	Physical Abuse	FAR	
02/22/2017	Kelly, Rebekah	School Staff	Youth in Conflict	N	
02/22/2017	LoPresti, C.J.	Law Enforcement	Neglect	N	
02/23/2017	Hansen-Davis, Becca	Mental Health	Youth in Conflict	N	
02/24/2017	Schechter, Alexis	School Staff	Neglect	N	
02/24/2017	Schechter, Alexis	Court	Neglect	FAR	
02/24/2017	Kelly, Rebekah	Law Enforcement	Neglect	N	
02/24/2017	Hansen-Davis, Becca	Relative	Neglect	N	
02/26/2017	Schechter, Alexis	Medical Staff	Neglect	Y	
02/27/2017	Kelly, Rebekah	Relative	Neglect	FAR	
02/27/2017	LoPresti, C.J.	School Staff	Youth in Conflict	N	
02/27/2017	LoPresti, C.J.	Relative	Neglect	FAR	
02/28/2017	Schechter, Alexis	DHS Staff	Neglect	Y	
02/28/2017	Hansen-Davis, Becca	Relative	Neglect	N	
02/28/2017	LoPresti, C.J.	School Staff	Neglect	N	
02/28/2017	Kelly, Rebekah	School Staff	Neglect	N	
02/28/2017	Schechter, Alexis	Law Enforcement	Neglect	FAR	
02/28/2017	Kelly, Rebekah	School Staff	Neglect	N	

45.5%

45

45%

54

55%

**Breakout by type of Allegation:**

Courtesy	0			
Court-Ordered Plmt/Service	0	0%		
Delinquency	0			
Domestic Violence	0			
Emotional Abuse	0		Y= 5	11%
Intake Service Request	0		N= 21	47%
Neglect	34	76%	FAR= 19	42%
OOHPE	0	0%	Pending = 0	0%
Physical Abuse	4	9%	45	100%
Preliminary Investigation	0	0%		100%
Relinquishment Counseling	0			
Sexual Abuse	3	7%		
Welfare Check	0			
Youth in Conflict	4	9%		
	<b>45</b>	<b>100%</b>		

## MONTHLY DIRECTOR'S REPORT

To: Board of Social Services  
 From: Steve Clifton  
 Month: March 2016

The Director's activities for the month are as follows:

03/02/17	Telephone contact with State regarding systemic concerns in BSW & MSW program and funding for stipends Office visit with Mick Stumph reviewing child welfare updates Office visit with staff member regarding DCW activities and Linda Smith regarding billing of activities
03/03/17	Attended CEOs meeting with Probation, Solvista and Rocky Mountain Behavioral Health to discuss interagency concerns and comments
03/06/17	Attended Administrators Meeting to discuss interdivisional issues Office visit with Linda Smith regarding financial and personnel issues Telephone contact with Training update on Child Welfare system issues Weekly meeting with Stacie Kwitek-Russell to discuss transition planning and child welfare oversight
03/07/17	Office visit with Scott Blair regarding Fraud Investigations and updates Meeting with Wanda Embrey-Goss regarding weekly supervisory conference and transition planning
03/09/17	Attended BOSS Mid-Month Meeting Telephone contact with Jim Berg regarding Pathways Project and resent visit from State Office visit with Stacie Kwitek-Russell regarding survey on detention services Office visit with Mick Stumph regarding two child welfare issues Office visit with Linda Smith on update of organizational chart
03/10/17	Office visit with community member regarding child welfare services Attended Fremont's Exceptional Women award dinner on this date
03/13/17	Attended Administrators Meeting to discuss administrative issues Meeting with Starpoint Director to discuss interagency concerns as well as the new conflict-free case management legislation under the Medicaid program for developmentally delayed clients
03/14/17	Attended Supervisors Meeting for unit updates and discussion of future training needs Office visit with Wanda Embrey-Goss for weekly supervisory conference Office visit with Saguache County to discuss mutual concerns, Red Team process and future concerns Telephone contact with new Executive Director of Rocky Mountain Behavioral Health to discuss any assistance we can cooperatively provide
03/16/17	Telephone contact with Chaffee County Director regarding a child welfare case Telephone contract with Stacie Kwitek-Russell and Mick Stumph regarding child welfare case
03/20/17	Attended Administrators Meeting to discuss internal operations, and discussion with Jon Grayson, FCIT to review Fremont County Website and DHS information included there Weekly meeting with Stacie Kwitek-Russell to discuss transition planning and child welfare oversight
03/21/17	Meeting with Wanda Embrey-Goss regarding weekly supervisory conference and transition meeting
03/24/17	Will meet with Robin Gooldy to review Leadership Program update
03/27/17	Will attend the Administrators Meeting to discuss interdivisional issues and updates Will meet with Stacie Kwitek-Russell to continue transition topics and updates

03/28/17	Will attend BOSS Monthly Meeting Will meet with Wanda Embrey-Goss regarding weekly supervisory conference and transition planning
03/31/17	Will attend Boys and Girls Club breakfast fundraiser with Stacie Kwitek-Russell

This concludes the Director's Report for the month. I will be happy to answer any questions at your convenience.

Dear Member of the Colorado General Assembly –

As residents of rural Colorado, civic and business leaders, and citizens supportive of smarter and more efficient government, we are writing to urge you in the strongest possible terms to help enact legislation that would place the Hospital Provider Fee (HPF) in an enterprise.

Last year, dozens of the state's most respected business and trade associations – groups like Club 20, Action 22, Progressive 15, the Grand Junction Area Chamber of Commerce and the Colorado Wheat Grower's Association – urged the legislature to come together and pass enterprise legislation. This year the stakes are even higher for those that live and work in rural Colorado. As their elected leaders, we urge you to stand up and get the job done.

### **TABOR Specifically Allows It**

While some have questioned whether enterprising the HPF is contrary to the Taxpayer's Bill of Rights (TABOR), that question is settled. Colorado's Republican Attorney General – herself a staunch fiscal conservative and strong supporter of TABOR – wrote an extensive legal memorandum last year affirming that HPF enterprise legislation was specifically contemplated and authorized by the Taxpayer's Bill of Rights. In her much-publicized legal rendering, Attorney General Coffman concluded that enterprising HPF would not run afoul of TABOR. In a statement at the time of the memo, Coffman explained that the memo was “a thoroughly researched legal analysis based on the language of the constitution and informed by Colorado court interpretations of TABOR.”

### **It's Sound Fiscal Policy**

Enterprising the HPF is not only allowable under TABOR, but excluding it from the General Fund is sound fiscal policy. By enterprising it and segregating it from General Fund revenues, it can be dealt with separately and not used as a pawn in broader debates about the size of government.

We have fundamental infrastructure needs in rural Colorado that left unaddressed will be severely damaging to rural economies. Cutting essential transportation projects or underfunding rural hospitals that serve as the backstop for rural healthcare needs will be detrimental to economic growth and impede the ability for rural economies to rebound from many of their current struggles. We want smarter, more efficient government that helps grow the economy, but the deep cuts to rural community needs that will result from failing to enterprise the HPF will have the opposite effect – putting a brake on economic growth and thereby making many residents further dependent on government to survive.

### **Original Opponents of HPF Support Enterprising It**

Reasonable people disagreed on the original legislation establishing the Hospital Provider Fee. It's critical to note that many opponents of the original HPF legislation support enterprising the HPF now. That's because the original legislation, which comingled the HPF with other general fund spending, had the unintended consequence of crowding-out dollars for other core priorities, in particular roads. Supporting legislation that enterprises HPF is not an endorsement of the original bill, but rather a pragmatic step to cure these unintended consequences.

### **Rural Healthcare and Hospitals Are Counting On It**

With Republicans the majority in Congress and the new administration preparing to repeal and replace the Affordable Care Act (ACA), enterprising the HPF can and should be a key part of Colorado's healthcare strategy after Obamacare. Indeed, enterprising HPF will help create a soft landing for



Colorado's doctors, nurses, hospitals and rural clinics during the transitional period that will likely begin soon.

Failure to enact HPF enterprising legislation will hit rural communities and rural hospitals exceedingly and disproportionately hard. Rural hospitals, which serve vast rural areas with declining populations and struggling economies, will feel the consequences of inaction from the General Assembly in a far more profound and lasting way than will hospitals in the economically growing Denver-metropolitan area. Rural hospitals serve larger geographic areas, lack economies of scale with patients, have a more difficult time recruiting and retaining doctors and other qualified medical professionals, lack a wealth of options to generate revenue, and face a host of external challenges that far exceed those confronting hospitals in urban centers. Layer on top of these risks escalating healthcare costs and uncertainty stemming from the ACA repeal and what results is an extraordinarily complex environment in which to operate a rural hospital.

Amid this unprecedented turmoil, rural hospitals are counting on a HPF enterprise.

### **Rural Roads and Communities Need It**

As if the adverse impact on hospitals was not enough of a blow to rural communities, inaction on HPF will hit rural areas hard in other ways too. Many essential rural transportation projects from all corners of the state will see their funding slashed.

While there has been sharp disagreement under the dome, there is remarkable consensus around Colorado that enterprising HPF is the right move for this state, and rural Colorado, in particular.

As rural residents and leaders who care deeply about Colorado and its future, we urge rural leaders in the Colorado General Assembly to fight for rural communities and enterprise the Hospital Provider Fee (HPF). Doing so will protect our rural hospitals and essential transportation projects from facing major cuts.

Rural hospitals need it, TABOR specifically allows it, and rural communities are counting on it.